

## General Framework of the Anti-Imbalance Structural Theory

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### I. Core Concept of the Theory

The self-governance capacity of an enterprise originates from a dynamically balanced structure, just like a building relies on vertical and horizontal structures for stability.

### II. Horizontal Structure

It includes organizational configuration, process design, resource input, and institutional arrangements, determining the enterprise's load-bearing capacity and operational efficiency.

### III. Vertical Structure

It is composed of human capability, integrity, and governance cognition, forming the underlying source of organizational stability.

### IV. Nature of Dynamic Equilibrium

An enterprise is a continuously flowing system, and cash flow is merely the external manifestation of structural changes.

### V. Structural Limitation of ERP

ERP is a static management tool that cannot perceive structural load conditions or predict imbalance.

### VI. Breakthrough in the AI Era

AI enables enterprises for the first time to gain structural perception and dynamic adjustment capabilities to proactively maintain equilibrium.

### VII. Cross-Scale Universality

This theory applies to SMEs, large enterprises, industrial systems, and national governance.

### VIII. Core Proposition

The goal of the Anti-Imbalance Structural Theory is to maintain the long-term dynamic equilibrium and self-governance capacity of systems.